
Terms of Reference

Responsible Business Committee

Members of the Responsible Business Committee

Madeleine McDougall (Chair)

Mark Breuer

Paul Williams

Emily Prideaux

Employee Members

Carys Grieve

Amy Hulbert

Bryan Vasquez

William Waples

Date of last review: December 2025

Responsible Business Committee: Terms of reference**1. Membership**

- 1.1 The Committee shall be made up of at least three members.
- 1.2 The majority of Director appointments shall, in the opinion of the Board, be independent Non-Executive Directors. All appointments to the Committee shall be approved by the Board.
- 1.3 In addition to Directors, the Committee shall appoint up to four employees to be members of the Committee.
- 1.4 Only members of the Committee have the right to attend Committee meetings. However, other individuals may be invited to attend for all or part of any meeting, as and when appropriate.
- 1.5 Non-Executive Director appointments to the Committee shall be for a period of up to three years, which may be extended for two further three-year periods provided the Director still meets the criteria for membership of the Committee and continues to be independent. Any further term will be based on annual re-appointment.
- 1.6 Employee appointments to the Committee shall be for a period of up to three years, which may be extended for one further two-year period provided the employee remains employed by the Company. Employee membership is open to any employee who has been employed by Derwent London plc (including its subsidiaries) for a period of at least one year.
- 1.7 The Board shall appoint the Committee Chair who should be an independent non-executive Director. In the absence of the Committee Chair and/or an appointed deputy, the remaining members present shall elect one of their members to chair the meeting from those who would qualify under these terms of reference to be appointed to that position by the Board.

2. Secretary

- 2.1 The Company Secretary or their nominee shall act as the secretary of the Committee and shall ensure that the Committee receives information and papers in a timely manner to enable full and proper consideration to be given to the issues.
- 2.2 The Committee shall have access to the services of the Company Secretary on all Committee matters, including assisting the chair in planning the Committee's work, drawing up agendas, the maintenance of minutes and provision of any necessary practical support.

3. Quorum

- 3.1 The quorum necessary for the transaction of business shall be three, inclusive of at least one independent Non-Executive Director. A member may attend a meeting by telephone. A duly convened meeting of the Committee at which a quorum is present shall be competent to exercise all or any of the authorities, power and discretion vested in or exercisable by the Committee.

4. Frequency of meeting

- 4.1 The Committee meet at least twice a year, and at such other times as the Chair of the Committee shall require.
- 4.2 The Committee may hold meetings by telephone or using any other method of electronic communication and may take decisions without a meeting by unanimous written consent, when deemed necessary or desirable by the Chair of the Committee.

5. Notice of meeting

- 5.1 Meeting of the Committee shall be called by the Secretary of the Committee at the request of the Committee Chair.
- 5.2 Unless otherwise agreed, notice of each meeting confirming the venue, time and date, together with an agenda of items to be discussed, shall be forwarded to each member of the Committee and any other person required to attend, no later than five working days before the date of the meeting. Supporting papers shall be sent to Committee members and to other attendees as appropriate, at the same time.

6. Minutes of meeting

- 6.1 The Secretary shall minute the proceedings and resolutions of all Committee meetings including the names of those present and in attendance. Minutes of the Committee meetings shall be circulated promptly to the Chair of the Committee.

7. Annual General Meeting

- 7.1 The Committee Chair shall attend the Annual General Meeting prepared to respond to any shareholder questions on the Committee's activities.

8. Engagement with stakeholders

- 8.1 The Committee Chair should seek engagement with shareholders and other stakeholders where relevant, on significant matters related to the Committee's areas of responsibility.

9. Duties

The Committee shall:

- 9.1 be responsible for assisting the Chair of the Committee with gathering the views of the workforce, as recommended under the UK Corporate Governance Code. The Committee Chair will have ultimate responsibility as the designated Director for this purpose;
- 9.2 agree and review the Group's long-term targets in respect of responsibility;
- 9.3 oversee the Group's sustainability, corporate responsibility initiatives and hold management to account against the key performance indicators and make recommendations for further improvements;
- 9.4 receive updates on the work of employee working groups including in respect to diversity and inclusion initiatives and feedback from employee surveys;
- 9.5 oversee stakeholder engagement activities including in respect to supporting local communities and charities via the Group's Community Fund;
- 9.6 review and approve the responsibility section, or responsibility disclosures, contained in the annual report and accounts;
- 9.7 be responsible for any other sustainability, community, stakeholder or other corporate responsibility initiatives and matters as delegated to it by the Board or escalated by the Executive Committee; and
- 9.8 oversee the management of the Group's Modern Slavery Statement and activities during the year.

10. Reporting responsibilities

- 10.1 The Committee Chair shall report formally to the Board on its proceedings after each meeting on all matters within its duties and responsibilities.
- 10.2 The Committee shall make whatever recommendations to the Board it deems appropriate on any area within its remit where action or improvement is needed.
- 10.3 The Committee shall make a statement in the annual report about its activities, including identification of any external advisers.

11. Other

The Committee shall:

- 11.1 at least biennially, review its own performance, constitution and terms of reference to ensure it is operating at maximum effectiveness and recommend any changes it considers necessary to the Board for

approval;

- 11.2 have access to sufficient resources in order to carry out its duties, including access to the company secretariat for assistance as required;
- 11.3 be provided with appropriate and timely training, both in the form of an induction programme for new members and on an ongoing basis for all members; and
- 11.4 give due consideration to laws and regulations, the provisions of the UK Corporate Governance Code and the requirements of the UK Listing Authority's Listing, Prospectus and Disclosure and Transparency Rules and any other applicable Rules, as appropriate.

12. Authority

The Committee is authorised by the Board to:

- 12.1 undertake any activity within its terms of reference;
- 12.2 with the approval of the Committee Chair, have unrestricted access to the Company's documents and information, including on request any information from any employee/ Director/ contractor/ consultant (or other external advisers or provider of services, including consultants, legal advisers or tax advisers) of the Company, at the Company's expense, in order to perform its duties; and
- 12.3 request the attendance of any employee, contractor, consultant, or other external provider of services or advice to the Company, at a meeting of the Committee, as and when required.